### Curriculum Vita

Bruce Alan Schooling

Rank: Professor Emeritus

Tenure: Yes

Employment: Point Loma Nazarene University 1998 - present

E-mail: bruce.schooling@gmail.com

#### EDUCATION:

Ph.D. New Mexico State University

Business Administration (7-98)

Major: Management with emphasis in Organizational Behavior, Leadership, and Organizational Development and Change

Dissertation Research: "Pastoral Behaviors In Effecting Change". A study of the effects of leader behaviors in changing situations in a nonprofit setting.

M.N.A., University of San Francisco, 1991

Nonprofit Administration

B.S., University of San Francisco, 1988

Organizational Behavior

Ordination Church of the Nazarene, 1979

Elder

A.A.B.S., Nazarene Bible College, 1977

**Biblical Studies** 

## **TEACHING:**

# **Philosophy**

My primary focus is on teaching and service first and research second. Students should be the product of what an educator does, therefore I believe in experiential learning and strive to make course material "come alive" to students in an interactive class setting.

### Courses Taught

MGT 201G Introduction to Management:

Concepts and theories of management and organizational behavior.

MGT 454 Work Groups in Organizations

Theories of small groups and their application to the work situation.

BUS 212 Principles of Management

Concepts and theories of management

BUS 312.99 Principles of Management (On-Line)

Concepts and theories of management to be taught in a virtual environment

BUS 374 Industrial Organizational Psychology / Human Resources

Concepts and theories of Human Resource Management

BUS 470 Not-For-Profit Organization Management

Theory and application of differences in Not-For-Profit Management

BUS 412 Leadership

Theory and application of Leadership principles

BUS 480 International Business

An overview of the challenges and opportunities in international business

BUS 488 Strategic Management

Capstone experience integrating diverse areas of business

BUS 610 Organizational Behavior and the Future (F2F and on line)

An investigation into the theories and applications of the field of Organizational Behavior

BUS 611 Leading with integrity: Business ethics, corporate social responsibility and social entrepreneurship

A intensive seminar devoted to the application of character and integrity to the business process.

BUS 645 Organizational Leadership

An exploration of the knowledge, skills, and abilities necessary to lead a modern organization.

BUS 660 Contemporary Management in a Competitive World

An examination into managing for a competitive advantage

BUS 675 Strategic Management

Provides an understanding of the analytical techniques and skills necessary to identify and exploit strategies successfully.

BUS 698 Leading with integrity: Business ethics, corporate social responsibility and social entrepreneurship

CMI 662 Worship, Leadership and Liturgy

An examination of spiritual formation, models and theology of leadership in a congregation.

MGMT 415 Group and Organizational Behavior (on line)

An examination of issues related to individual and group behavior in complex organizations

BUS 501 Organizational Behavior

An examination of the knowledge, attitudes, and behavior of individuals and groups within organizations and the application of the knowledge in organizations.

SOL 603 Organizational Behavior (on line)

An examination of the knowledge, attitudes, and behavior of individuals and groups within organizations and the application of the knowledge in organizations.

BUS 100 Introduction to Business

An entry level course designed to familiarize new students with the world of business and the disciplines engaged in the pursuit of business.

SOL 620 The Practice of Leadership (on line)

A culminating course providing the opportunity to explore and develop a model and method to lead other in change situations.

BMG 320 Organizational Behavior (On-Line)

An examination of issues related to individual, group, structures in the context of complex organizations

## Courses Team Taught

MGT 388G Leadership and Society (large lecture sections)

HON 388G Leadership and Society (small honors groups)

Exploration of the nature of leadership in modern society through readings and seminar discussion.

MGT 449 Business Policies

Formulating and implementing strategic problem solutions. Integrative approach to the development of strategic planning models and management information systems.

CMI 562 Worship, Leadership and Liturgy

Aspects of worship and renewal with a theology of leadership and group understanding.

### Courses Developed and Written for multiple on-line instructors:

Organizational Behavior – use in the Masters of Organizational Leadership Program through the College of Extended Learning.

Practice of Leadership – used in the Masters of Organizational Leadership Program through the College of Extended Learning

Organizational Behavior: BUS 610 used in MBA on-line program through the Fermanian School of Business Organizational Behavior. BMG 320 used in BBA program through the Fermanian School of Business Leadership: BUS 645 used in MBA on-line program through the Fermanian School of Business

# Certifications

HOLD (Hybrid, On Line Delivery) – Certification by Point Loma Nazarene University to provide on-line and hybrid course delivery. Completed -- 2013

<u>Awards</u>	
1995	Outstanding Teacher Award, Department of Management, New Mexico State University, Fall
2003	International Winner for Teaching Excellence, Association of Collegiate Business Schools and
	Programs, Summer
2004	Teachers Noticing Teachers, Host Teacher, PLNU Fall
2020	Christian Business Faculty Association Teaching Award

SERVICE:

Vice President Graduate Student Council NMSU 1996-97

President Business Doctoral Student Organization NMSU 1996-97

Participant Graduate student panel at Graduate Assistant Orientation NMSU 1996 Member Academic Program Review Team for the review of the Agricultural and Extension

Education Department @ College of Agriculture and Home Economics for reaccredidation

site visit by the North Central Association NMSU 1997

Panelist APT (Always Promoting Thought) Panel on The Ethics of Capitalism and Its' Effect on the Poor. PLNU, December 1998

Advisor PLNU Music Department. Concerning the creation of a "mission statement". November

Member Committee to investigate the "Scholarship of Teaching". Created questionnaire to investigate the teaching and learning at PLNU, November, 1998.

Announcer PLNU Men's Basketball program. 1998-99
Secretary Peninsula Chamber of Commerce, 2000 -01

Member San Diego First Church of the Nazarene Church Board, 2000-02, 2006-2008

Representative Fermanian School of Business representative at "Get to the Point" recruiting, February, 2000 - 2015

Assistant Coach PLNU Men's Basketball program 1999-00, 2000-01, 2001-02 seasons

Guest Speaker New Faculty Seminar, "Living Out Your Faith in the Classroom", Fall 2000, 2001, 2004, 2007-2009

Site Visit Team Member, ACBSP accreditation team – 2009, 2010

Site Visit Team Chair, ACBSP accreditation team -- 2011

#### Committees

University General Education Committee – Appointed May 1999 - 2002

Faculty Council Vice Chair – Elected April 2002 - 2003

University Faculty Resources Committee – Appointed May 2002 – 2004

MBA Program Representative to the Graduate Studies Committee 2001-2004

Graduate Retreat Committee, 2003 - 2008

Academic Policies Committee, 2004-2009

Committee to address "shape" issues for WASC accreditation, 2004-2005

Member, Nominating Committee Christian Business Faculty Association, 2009-2011

Faculty Council Vice Chair – April 2010 – 2011

Member, Alternate Delivery of Education Task Force – 2011 – 2012

Member, Faculty Status Committee – 2011 – 2012

Member, Tenure Committee – 2012 – 2015

Faculty Council Chair – 2012 – 2013

Member Nominating Committee – 2012 –2013

Member Agenda Committee – 2012 – 2013

Member MBA Committee, Fermanian School of Business – 2015 - 2018

## Administration

Department Chair, Accountancy, Business, and Economics, 2003-2004

Director MBA Program, 2000 - 2004

Dean, Fermanian School of Business, 2004 – 2011

Chair, Christian Business Faculty Association, 2007—2008

Chair, Nominating Committee Christian Business Faculty Association, 2008-2009

Chair, Semester Length Task Force, PLNU 2009-2010

# RESEARCH:

#### Focus

Exploring and understanding the effect of the behaviors of leaders of nonprofit organizations in changing situations. Issues of interest include success and/or failure, selection or fit of leadership, and their impact upon organizational change.

#### PUBLICATIONS:

### Conference Papers

Schooling, B. A., and Costley, D. (1997) "Ethics: Caught or Taught?" Mt. Plains Management Conference.

Schooling, B. A., and Ataide, R. (2007) "Creating value between businesses and business schools through business centers" Association of Collegiate Business Schools and Programs annual conference. 2007 Smith, Y., Burns, D., and Schooling, B.A. (2016) "A socio-economic view of three integrations of Micah 6:8: How the times affect ministry in the marketplace"

#### Best Student Paper Award

Loveland, K. A., Schooling, B. A., and Loveland, J. P. (1998) "Team Teaching Techniques for the 21st Century

# **Book Chapter**

Boje, D. A., Alvarez, R., & Schooling, B. A., (2001) Deconstructing Organizations: Restorying in Storytelling Organizational Theory is a Better Idea, in Westwood R., and Linstead S., editiors, The Language of Organizations. Sage Publications, London.

#### Reviewing

MED division of the Academy of Management (8-99)

Innovative Education track of South West Decision Sciences Institute (3-07)

Book Chapters (1 & 17), Cafferky's Management Text, 10-10

#### Presentations

Discussant for Academy of Management, MED division (8-99)

## Track Chair

Western Decision Sciences Institute (4-04)

# Curricular and Program Proposals

Program and Curricular proposal for an MBA program at PLNU(with Professor Gene Shea), Fall 2000 Preliminary Program and Curricular proposal for an Organizational Leadership Master's at PLNU, Fall 2004

Accreditation Self-Study, Fermanian School of Business, Principle author (2008-2010)

### PRACTICAL EXPERIENCE:

Facilitation

Future Search for District 3 New Mexico Department of Public Health, March 1997
Teambuilding, Annual Meeting, District 3 New Mexico Department of Public Health, February 2000
Workshop 2001, Future Visioning, Peninsula Chamber of Commerce, October 1999
Dean's Workshop, Christian Business Faculty Association – October 2006 and 2010
Strategic Planning sub-committee workshop with faculty, PLNU – February 2009

# Training

Service Leadership Institute - New Mexico State University, Physical Plant Department 1996-97 First National Bank, Las Cruces, NM - Team Building, April 1997

PLNU Men's Basketball Program - Team Building, Fall 1999

PLNU Men's Basketball Program - Team Building, Fall 2000

Training and Facilitation of Student Leadership with PLNU student council – Spring 2001 and 2002 Pastoral Training in Leadership, New Mexico District Church of the Nazarene – Spring 2003

Administration in the Local Church, Central California District Church of the Nazarene – (11 - 2006)

#### Consultation:

New Mexico State University, Physical Plant Department, Service Leadership Institute, Module 1, Training Program, Fall 1997

San Diego Frist Church of the Nazarene, Fall, 2008

Kaiser Permanente Structural Transition, Fall, 2008

Action Research, Azusa Pacific University School of Education Doctoral Program – June 2015 EMPLOYMENT:

Adjunct Professor, Northwest Christian University, Eugene, OR 2013-2015

Dean, Fermanian School of Business, Point Loma Nazarene University, San Diego, CA 2004-2011

Professor, Point Loma Nazarene University, San Diego, CA 2005- present

Associtate Professor, Point Loma Nazarene University, San Diego, CA 2001-2005

Director, MBA program, Point Loma Nazarene University, San Diego, CA 2000-2004

Assistant Professor, Point Loma Nazarene University, San Diego, CA 1998-2001

Graduate Assistant, New Mexico State University, Las Cruces, NM 1995-1998

Grass Valley Church of the Nazarene, Grass Valley, CA Senior Pastor 1983-1995

Hillview Church of the Nazarene, Boise, ID Senior Pastor 1979-1983

McKinney Church of the Nazarene, McKinney, TX Senior Pastor 1977-1979

Fidelity National Title Co., Colorado Springs, CO Title Clerk 1974-1977

Title Insurance and Trust Co., Sacramento, CA Title Officer 1972-1974

#### REFERENCES:

The Honorable Stephen J. Smith, J.D.

Administrative Law Judge

Carmichael, CA

Mr. Gene Shea, Professor Emeritus

Accountancy, Business, and Economics Department Point Loma Nazarene University San Diego, CA

Mr. Robert Goff, Esq.

San Diego, CA